EXHIBIT E



22

- 1 Good morning, Doctor. Q. How are you?
- I'm fine, thank you. Α.
- 3 Ο. The court reporter has premarked
- 4 four exhibits that we might refer to frequently
- 5 today. Exhibit 1 is your initial expert report,
- 6 Exhibit 2 is Dr. Hill's report, and then Exhibit 3 is
- your reply report. And finally, Exhibit 4 are the
- 8 2010 horizontal merger guidelines. Do you see those
- 9 in front of you?
- 10 Yes, I do. Α.
- 11 Ο. Great. You agree, Doctor, that a
- 12 nationwide market for scheduled air passenger service
- 13 would pass the hypothetical monopolist test, right?
- 14 Α. Well, Mr. Culley, yes, the hypothetical
- 15 monopolist test is meant to rule out markets that are
- 16 It's not meant to rule out markets that too narrow.
- 17 are too broad. And so I defined in my report a set
- 18 of markets that's based on end point pairs, city end
- 19 point pairs, so origin and destination pairs.
- 20 I also made the point in my initial report
- 21 that broader markets would typically pass the
- 22 hypothetical monopolist test if narrower markets did.



- 1 And so a geographic market, such as the United States
- 2 as a whole, would pass the hypothetical monopolist
- 3 test.
- 4 However, if we look at the merger
- ⁵ guidelines, then a market definition analysis is
- 6 supposed to exclude alternatives that are not
- 7 relevant for the transaction at hand. And so if I
- 8 wanted to, say, fly from here to New York, then a
- 9 flight from, say, Spokane to Seattle isn't going to
- 10 help me very much. And it's not really a relevant
- 11 alternative.
- MR. CULLEY: So move to strike anything
- 13 after narrower markets did, as non-responsive.
- 14 BY MR. CULLEY:
- Q. Doctor, we're going to be here a long time
- 16 today, so I would just ask that if I ask you a
- question, you confine your answer to the question
- 18 that I asked. So I want to try that again?
- 19 You do agree that a nationwide market for
- 20 scheduled air passenger service would pass the
- 21 hypothetical monopolist test, right?
- A. Mr. Culley, as I said, a nationwide market



- 1 does, then it is technically possible to examine the
- 2 merger's effects in that market, correct?
- 3 Well, what I said in the sentence before
- 4 that is that the overarching principle under the
- 5 merger guidelines for selecting among market
- 6 definitions that satisfy the hypothetical monopolist
- 7 test is to choose a market definition that
- 8 illuminates the effects of the proposed merger on
- 9 And a national market here simply would competition.
- 10 not illuminate the effects of the proposed merger on
- 11 competition. 4.
- 12 MR. CULLEY: Let me move to strike as
- 13 nonresponsive.
- 14 BY MR. CULLEY:
- 15 Doctor, that's not the question that I Ο.
- 16 The question that I asked was, given that a
- 17 nationwide market for scheduled air passenger
- 18 services passes the hypothetical monopolist test, you
- 19 agree that it is technically possible to examine the
- 20 merger's effects in that market, right?
- 21 It is technically possible to do so. Α.
- 22 as I said later in the paragraph, selecting among



- 1 candidate markets is usually guided by making the
- 2 market definition one that helps focus the exercise.
- 3 So if you tried to use a market that's
- 4 simply inappropriate, as a national market would be,
- 5 then you won't bring into focus what you're trying to
- 6 consider in this merger, which is the competition
- ⁷ between JetBlue and Spirit.
- MR. CULLEY: Move to strike as
- 9 nonresponsive everything after, it is technically
- 10 possible to do so.
- 11 BY MR. CULLEY:
- 12 O. Your next sentence here in the report
- says, "the criteria for choosing among such
- 14 candidates is not critical." Do you see that?
- 15 A. Yes, I do.
- Q. And when you say, among such candidates,
- you mean all the candidate markets that pass the
- 18 hypothetical monopolist test; is that right?
- A. Right. So what I mean by that sentence is
- that I think there's language in the merger
- 21 guidelines that says choosing a potential market is
- 22 not a matter of precise metes and bounds. So there

- 1 So overall, I think that it's more
- reasonable to have separate markets defined for when
- 3 the origin or destination are each of those three
- 4 separate airports. However, it doesn't really matter
- 5 to my analysis whether one groups them as one market
- 6 -- excuse me, groups those three cities -- those
- three airports together as one city that's part of
- 8 multiple markets, or considers those three airports
- 9 as three different cities, as the Department of
- 10 Transportation does.
- 11 Ο. You're not opining, are you, Doctor, that
- 12 we must always choose the narrowest market that
- 13 passes the hypothetical monopolist test as the
- 14 relevant antitrust market, are you?
- 15 No, Mr. Culley, that would not be Α.
- 16 consistent with the principles in the horizontal
- 17 merger guidelines. But the principles state not to
- 18 pick the narrowest market, but to include relevant
- 19 alternatives, and not include irrelevant
- 20 alternatives, because they harm the focus of the
- 21 investigation.
- 22 And what makes an alternative irrelevant? Ο.



- 2 they don't coordinate.
- But what I'm opining on is that there are
- 4 a number of ways in which the airlines, including
- 5 JetBlue, engage in coordinated behavior. So for
- 6 instance, they engage in cross-market initiatives and
- ⁷ flashing. Those are two examples where they signal
- 8 to their rivals their intent to raise prices and not
- 9 compete in their rivals' hubs, for instance, with
- 10 cross-market initiatives, or they signal their intent
- 11 with flashing that -- of their intent to sort of
- 12 soften competition for their rivals. Those are all
- examples of what, as economists, we think of as
- 14 coordinated behavior.
- And again, it's not a zero-one situation.
- 16 But what we mean by coordinated behavior as an
- economist is some type of behavior, where it's not
- 18 purely static price competition or Bertrand
- 19 competition, as we call it as economists. But rather
- where companies understand that if they price higher
- than the static profit-maximizing price level, the
- Bertrand prices, that they will, in turn, see higher



- ² specific.
- 3 Your concentration analysis does not
- 4 account for entry in response to the merger; is that
- ⁵ right.
- 6 A. So by concentration analysis, I don't know
- ⁷ if you mean Exhibit 5 or another analysis. Because
- 8 Exhibit 5 is about market shares, which relate to
- 9 concentration, but they're not exactly concentration.
- 10 Q. Do you have a separate concentration
- analysis in your report, apart from Exhibit 5?
- 12 A. I do report Herfindahl Indices in a number
- of points in my reports. I can point you to some of
- 14 them if you would like.
- 15 Q. None of them account for entry in response
- 16 to the merger, correct?
- A. Well, a concentration measure is, by its
- definition, a measure at a point in time. And what
- 19 my concentration or Herfindahl measures that I use --
- 20 I do, is they are measuring the Herfindahl Index at
- the last four quarters before the merger was
- 22 announced. And they are measuring how concentrated

- 1 the market is at that point.
- Q. And therefore, they don't incorporate
- 3 entry that may occur in response to the merger,
- 4 correct?
- 5 A. They do not account for entry that
- 6 would -- may occur in response to the merger. But of
- 7 course, my net harm model does allow for other firms
- 8 to reposition in response to the merger.
- 9 Q. And when you say that your net harm model
- 10 allows other firms to revisit it in response to the
- 11 merger, that is because it does not control for the
- 12 identity of carriers before and after the entry
- 13 event?
- 14 A. So broadly speaking, yes, that it's not
- 15 appropriate, and not best practices, if you're
- 16 looking at an entry event as exogenous, to control
- for the other firms that are there in the market,
- 18 because those other firms may evolve endogenously or
- 19 may change in response to an entry.
- And so what I did in my initial analysis
- was to allow other firms to reposition in response to
- entry or to exit, and to calculate what the impact of

- 1 Are you aware that in 18 of the -- sorry, Q.
- scratch that.
- 3 Are you aware that in 16 of the 18 JetBlue
- 4 entry events that you use, another carrier exited
- 5 after JetBlue's entry.
- 6 I don't know if I remember that statistic Α.
- 7 or not, but it wouldn't surprise me.
- 8 You have no reason to believe that's Ο.
- 9 incorrect?
- 10 Α. I have no reason to -- either way, to have
- 11 a belief about that.
- 12 Ο. And are you aware that in 52 of the 62
- 13 Spirit entry events that you study, a carrier exited
- 14 after Spirit entered?
- 15 Again, it's not something I studied. Α.
- 16 what -- the number of exiters. But what I absolutely
- 17 did study is to understand what the effect on market
- 18 prices are. And I know that repositioning occurs.
- 19 And that wouldn't surprise me either way, if it was
- 20 52 markets, or if it was 22. They're both plausible.
- 21 Q. And do you view -- scratch that.
- 22 MR. CULLEY: Why don't we take a break



- 1 But for the benefit of the record, I want to clarify,
- it's about a 9 percent price decrease?
- A. Yeah, so there's a close relationship
- 4 between the coefficient of a log and the actual price
- 5 decrease. It's almost equal, but it's not quite
- 6 equal. And so the coefficient there in the
- 7 unweighted specification is .0979, which is closer to
- 8 10 percent than 9. And I think, if I got this right,
- 9 that when you convert from logs to percents, you
- 10 increase it slightly. And so I think it's really a
- 11 10 percent price decrease.
- 12 Q. And similarly, what you calculate for
- 13 JetBlue, it's just a little over 1 percent?
- 14 A. It's like one-and-a-half percent, yeah.
- Q. And if I'm interpreting that correctly,
- what you're saying is, separate and apart from
- however much capacity Spirit puts in a route, you'd
- 18 expect the mere presence of Spirit to decrease
- market-wide prices by 9 percent -- or 10 percent,
- 20 excuse me.
- A. So that's not really how we should think
- 22 about regression coefficients. And there's really

- 1 two things about what you said that if, for instance,
- ² if you were an undergraduate student in my advanced
- 3 undergraduate industrial organization class, I would
- 4 want to correct you on.
- 5 And the two points about that are that,
- 6 first of all, it's not separately from other
- 7 capacity, because it's 1 point. But the more
- § fundamental point here, and this is something I
- 9 brought up in my reply report, is that modern
- 10 econometrics, really one of the -- one of the ideas
- of modern econometrics is that we should be looking
- 12 at the effects only where we have data. And we don't
- want to look for effects outside of a range where we
- 14 have data, because the effects are not that
- 15 interpretable.
- And what I cited in my reply report is the
- Nobel Prize -- like, the description they gave in the
- 18 Nobel Prize. And this is the year that Josh Angrist
- 19 from MIT, and David Card from Berkeley, and Guido
- Imbens from Stanford won it. And they won it for
- 21 basically all of these points for how to deal with
- data and how to deal with what's called treatment



- effects. And this is really a treatment effect here.
- And the Nobel Committee specifically said
- 3 that one of the innovations of this was how to think
- 4 about looking at regressions. And one of the
- 5 insights, if the look at the work of any of three of
- 6 the Nobel Laureates, is we want to look within the
- range of the data. So it's not appropriate to take a
- 8 regression coefficient and say, oh, if the capacity
- 9 was out here, you know, I'll say it rather than
- 10 gesture, and I apologize, was twice as high as what's
- 11 in the data, then this would be the impact of price.
- 12 When we're looking at the pricing impact
- 13 of capacity, we want to constrain ourselves to what
- 14 we observe in the data, because that's where we have
- 15 confidence about this quasi-experimental
- 16 relationship.
- 17 And Dr. Hill didn't seem to understand
- 18 this, because one of his criticisms was, boy, if you
- 19 look way out in the tail of the data, you're going to
- 20 see big price increases from having Spirit or JetBlue
- 21 enter. But the whole point of what we do in
- 22 regressions is we look within the support of the



- ¹ data.
- So I've limited myself to a minimum level
- of Spirit -- of relative capacity. And I think I
- 4 have the -- I talked about the minimum level before.
- 5 I can get it for you if you'd like, but I think it's,
- 6 like, .05, or something like that. And we only want
- 7 to look within that range when we're trying to
- 8 understand the predictions of any model.
- 9 Q. When you look at the bottom end of that
- 10 range, where Spirit is contributing very little
- 11 capacity to a route, how is it possible that Spirit
- 12 could have more than a 10 percent impact on the
- market-wide average price for that route?
- 14 A. So the first thing I will note is that the
- minimum that I look at is .0005. And this is on
- 16 paragraph 298 of my report. And if you look at what
- 17 .0005 is, this is half of a daily one-way flight, a
- quarter of a daily round trip Spirit flight for every
- 19 thousand passengers in the market, the year before
- 20 Spirit entry.
- So how is it possible that Spirit has
- effects? Spirit is good at restraining market

- 1 prices. There's many ways in which Spirit is
- 2 lowering overall market prices. They provide options
- 3 to consumers. And other firms react to Spirit. They
- 4 react to Spirit by -- Spirit has been a disruptive
- ⁵ force in the industry. Having Spirit there is both
- 6 unilateral and coordinated effects.
- 7 There's many channels through which Spirit
- 8 is increasing competition and lowering prices in the
- 9 markets it serves. What I'm doing in this regression
- 10 is simply letting the data speak as to what is that
- 11 effect, and how does it grow as Spirit's capacity
- 12 grows, and what is it when Spirit has a relatively
- modest capacity on that route? And what I find
- overall is even modest capacities for Spirit on
- 15 routes lowers prices overall.
- Q. If Spirit has a very low share of capacity
- 17 on a route, why wouldn't other airlines just let them
- 18 fill up their plane and then ignore them?
- A. Well, again, I pointed to several reasons.
- 20 And just not exclusively, just thinking about this,
- there are coordinated effects. So Spirit, in some
- 22 sense, jams the signals, and doesn't let other



- 1 airlines coordinate as effectively on routes when
- it's there.
- 3 And there are also unilateral effects. So
- 4 Spirit has low prices, maybe other airlines think
- 5 that if they just let -- if they just had high
- prices, and let Spirit fill up their plane, and I'll 6
- say plane in the singular, since it's a low
- 8 frequency, with passengers, then Spirit would add
- 9 more planes to that route.
- 10 So I think that there's just a bunch of
- 11 different reasons why these -- Spirit is an effective
- 12 competitor. And I've documented a bunch of these
- 13 reasons in my report. But when I come to the net
- 14 harm model, the point of it is to say, look, let's
- 15 take very seriously the defendants' efficiency
- 16 claims. And let's take seriously the fact that
- 17 JetBlue might alleviate some of these -- some of this
- 18 harm from removing Spirit from the market.
- 19 And let's let the data speak for
- 20 themselves about how big is that Spirit effect.
- 21 what I find is that Spirit has a big effect, which is
- 22 really consistent with my whole report. And that



- 1 can say is that if I've overstated harm in one
- market, I probably understated it by a similar amount
- in another market. 3
- 4 So is your testimony that we should not be Ο.
- 5 using your harm numbers at the individual route
- 6 level, we should only be looking at the aggregate
- 7 pattern of harm?
- 8 Α. I wouldn't say that. But I would say that
- 9 the aggregate pattern of harm is where you're most
- 10 likely to see this type of pattern. And if we start
- 11 looking at individual markets, then you might have
- 12 some variation between a number that comes out of a
- 13 regression and an analysis that's, by definition,
- 14 based on statistics. That's just not the way that
- 15 statistics or econometrics should be used.
- 16 shouldn't be used to look at individual observations
- 17 and determine with certainty what occurs in
- 18 individual observations. It should be looked at to
- 19 get at likely effects and patterns that are going to
- 20 occur.
- 21 So let's take a look at an individual Ο.
- 22 observation.



- 1 question. So without knowing more specifics about
- the markets you had in mind, I'm listing factors that
- 3 I would want to look at more generally to understand
- 4 whether a connecting flight had a significant impact
- 5 on competition.
- 6 0. Your opinion is that the choice of
- 7 alternate destinations is not sufficiently
- significant to change your geographic market 8
- 9 definition; is that right?
- 10 Α. I'm sorry, I don't know what you're
- 11 referring to. Is this something you're asking me
- 12 about my report?
- 13 Why don't you take a look at Ο.
- 14 paragraph 66 of your report.
- 15 Α. Initial report? Sure.
- 16 Correct. Ο.
- 17 I'll go ahead, if you'd like to ask the Α.
- 18 question again.
- 19 Ο. So you're opining in this paragraph that
- 20 the ability to choose alternative destinations is not
- 21 sufficient to change your geographic market
- 22 definition, correct?



- just say it as I stated it in my report, which is
- 3 that the proportion of passengers who have the
- 4 flexibility to change destinations is likely small.
- 5 And the competitive significance of those alternative
- 6 destinations is likely also small.
- 7 So that putting in alternative geographic
- 8 destinations in the geographic market is not
- 9 warranted, that it would not be an appropriate market
- 10 definition exercise to include, say, a flight from
- 11 New York to Spokane, if I'm thinking of New York to
- 12 Dallas.
- 13 What analysis did you do to determine that Ο.
- 14 the proportion of passengers that had that
- 15 flexibility is likely small?
- 16 I did a lot of analysis of this. I mean,
- 17 let's start by the fact that I looked at the record
- 18 and what the market definitions have been, accepted
- 19 by the parties in previous litigation, including in
- 20 the Northeast Alliance.
- 21 But also, including recent airline mergers
- 22 such as the American Airlines-US Airways merger, and

